Research on University Laboratory Resource Sharing and

Cooperative Management

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Abstract:

As the core place for technological innovation, the management level of university laboratories is directly related to the improvement of scientific research efficiency and innovation ability. This study deeply explores the current situation, problems, influencing factors, and management models of resource sharing and cooperative management in university laboratories. In terms of resource sharing, it is necessary to establish a sound resource sharing platform and mechanism; In terms of cooperation management, cooperation mechanisms and communication coordination should be strengthened; In terms of collaborative innovation, promoting innovation through interdisciplinary cooperation; In terms of knowledge management, promote knowledge acquisition, storage, and sharing. In the future, the development of digitization and intelligence will provide more opportunities for resource sharing and collaborative management. Universities should grasp the development trend, strengthen technology research and application promotion, in order to better serve technological innovation and social development.

Keywords: laboratory resource sharing; collaborative management; collaborative innovation; knowledge management

Introduction

With the increasing complexity and intersection of scientific research activities, the demand for laboratory resources has shown diversified and efficient characteristics, and the limited resources have become an important factor restricting the development of scientific research. Therefore, promoting laboratory resource sharing and collaborative management is particularly important (Song Qiang,2019). The sharing of laboratory resources can not only effectively improve resource utilization, avoid resource waste and duplicate construction, but also promote communication and cooperation between different scientific fields, providing a continuous source of power for scientific and technological innovation. At the same time, the establishment of a collaborative management model can strengthen communication and collaboration between laboratories, form complementary advantages, jointly respond to scientific research challenges, and enhance overall scientific research capabilities.

In terms of research status both domestically and internationally, developed countries have made significant progress in laboratory resource sharing and collaborative management, promoting deep cooperation between laboratories through the establishment of sharing platforms and the formulation of cooperation policies(Tian Demi&Xia Wei,2017). Although China started relatively late, with the efforts of scholars, it has also achieved many research results. However, it still needs to be noted that China still needs to improve in terms of the depth and breadth of resource sharing, the standardization and innovation of cooperative management, and so on. The aim of this study is to explore in depth the current

situation, challenges, and management models of laboratory resource sharing and cooperative management. By analyzing their internal mechanisms and external influencing factors, theoretical support and practical guidance are provided to improve the level of laboratory resource sharing and cooperative management(Liu Yixin&Wang Chengyong,2014). It is expected that this research will contribute to the efficient operation of the laboratory and the continuous promotion of scientific and technological innovation.

Theoretical Basis

The theoretical foundations of laboratory resource sharing and collaborative management mainly include resource sharing theory, collaborative management theory, collaborative innovation theory, and knowledge management theory. These theories provide important guiding principles and frameworks for laboratory resource sharing and collaborative management. Through resource sharing, it is possible to optimize the allocation and efficient utilization of laboratory resources(Xue Lingyun,&Gao Ran,2023); Collaborative management can promote collaboration and win-win outcomes among laboratories; Through collaborative innovation, laboratories can achieve complementary advantages and collaborative development in the innovation process(Leng Xin&Jia Wentao,2022); Through knowledge management, the innovation capability of the laboratory can be enhanced and effective knowledge transmission can be achieved. These theories are interrelated and together form the theoretical foundation for laboratory resource sharing and collaborative management.

I. Resource Sharing Theory

The theory of resource sharing is one of the core theoretical foundations for laboratory resource sharing and collaborative management. This theory advocates for efficient resource sharing among different laboratories to improve resource utilization and research efficiency. Resource sharing not only involves the sharing of hardware facilities, such as experimental equipment, instrument facilities, etc., but also includes the sharing of software resources, such as scientific research data, literature materials, etc. By sharing these resources, it is possible to avoid duplicate investment and waste, reduce research costs, and promote interdisciplinary and knowledge exchange.

The theory of resource sharing emphasizes the optimal allocation and efficient utilization of resources(Jin Aihui,2020). In the case of limited laboratory resources, sharing can enable more reasonable allocation and utilization of resources to meet the needs of different scientific research projects. In addition, resource sharing can promote cooperation and communication between laboratories, break down information silos and disciplinary barriers, and promote the output and transformation of scientific research results(Nan Qiyan&Li Yujie,2020). Therefore, the theory of resource sharing has important guiding significance for promoting laboratory resource sharing and collaborative management.

II. Cooperative Management Theory

Cooperative management theory is one of the key theoretical foundations for laboratory resource sharing and cooperative management. This theory emphasizes the establishment of cooperative relationships between laboratories, achieving resource sharing and integration through common goals, division of labor, and collaboration, in order to better complete scientific research tasks. The core elements of cooperative management theory include willingness to cooperate, communication and coordination, and trust mechanisms, which are of great significance for promoting cooperation and communication between laboratories.

According to the theory of cooperative management, the cooperation between laboratories is a win-win relationship, and through resource sharing and complementary advantages, the overall scientific research

strength and innovation ability can be improved. At the same time, cooperation management also needs to establish an effective communication and coordination mechanism to ensure the smooth flow of information and efficient cooperation in the cooperation process. In addition, cooperation management also needs to be built on the basis of mutual trust, through the establishment of trust mechanism to reduce cooperation risks and uncertainties, improve cooperation efficiency.

III. Collaborative Innovation Theory

Collaborative innovation theory is another important theoretical foundation for laboratory resource sharing and collaborative management. This theory emphasizes collaboration and cooperation among different innovation entities, achieving maximum innovation efficiency and benefits through shared innovation goals and resource sharing. The core of collaborative innovation theory lies in interdisciplinary and cross-field cooperation and exchange.In the context of increasingly complex and cross disciplinary technological innovation, a single laboratory or individual often finds it difficult to independently complete major scientific research tasks. Therefore, collaborative innovation has become a necessary and effective approach.Through interdisciplinary and cross-field cooperation, different laboratories can give play to their respective advantages, make up for each other's shortcomings, jointly overcome scientific research problems, and promote the process of scientific and technological innovation(Pan Changjiang& Liu Tao,2017).

The theory of collaborative innovation also emphasizes the construction of an open and interactive innovation platform. On such a platform, information exchange and knowledge sharing between laboratories can be achieved, thereby promoting the collision and integration of innovative ideas. At the same time, collaborative innovation also requires the establishment of effective incentive mechanisms and benefit distribution mechanisms to stimulate the innovation enthusiasm and cooperation motivation of all parties.

IV. Knowledge Management Theory

Knowledge management theory emphasizes the management of knowledge acquisition, storage, sharing, and innovation to enhance the competitiveness and innovation capability of organizations(Zhang Xi&Li Yulong,2021).In laboratory resource sharing and collaborative management, knowledge management involves the effective utilization and management of internal and external knowledge in the laboratory to improve research efficiency and innovation capabilities. Knowledge management theory holds that knowledge is an important resource that plays a crucial role in the competitiveness and innovation capabilities of laboratories. Through effective management of knowledge, laboratories can better accumulate, inherit, and innovate knowledge, thereby improving research level and efficiency. In addition, knowledge management also helps to break down information silos and knowledge barriers, promote knowledge exchange and sharing among laboratories, and promote cooperation and common development among laboratories.

The theory of knowledge management provides important guiding principles and methods for laboratory resource sharing and collaborative management. The laboratory should establish a comprehensive knowledge management system, including a knowledge base, knowledge map, knowledge exchange platform, etc., to facilitate the acquisition, storage, and sharing of knowledge. At the same time, laboratories should also focus on knowledge innovation and transformation, encourage researchers to actively carry out knowledge innovation activities, and promote the transformation and application of scientific and technological achievements. In addition, the laboratory should establish effective incentive and evaluation mechanisms to stimulate the knowledge innovation enthusiasm and cooperation motivation of scientific researchers.

Analysis of the Current Situation of Laboratory Management

The analysis of the current situation of laboratory resource sharing and collaborative management shows that although some progress has been made in recent years, there are still many problems and challenges(Lei Hongbin,2019). Firstly, the depth and breadth of resource sharing are limited, lacking a sound sharing mechanism and platform. Secondly, the standardization and innovation of cooperative management are insufficient, and the management concepts and methods are relatively backward. In addition, factors such as competition, conflicts of interest, and knowledge barriers between laboratories also constrain the promotion of resource sharing and collaborative management. In order to solve these problems, it is necessary to further explore the influencing factors and constraints, and put forward strategies and suggestions to optimize the management of laboratory resource sharing and cooperation.

I. The Current Situation

The sharing and collaborative management of laboratory resources have received widespread attention in the current scientific research environment, but there are still some obvious problems (Zheng Jiexin,2018). Many laboratories have begun to attempt resource sharing, such as the exchange of equipment, data, and materials, which has improved the efficiency of resource utilization. At the same time, collaborative management is gradually being valued, and laboratories are seeking project cooperation, joint research and development, and other models to achieve win-win results. However, the problem is equally prominent. The depth and breadth of resource sharing are still limited, and many resources are not fully utilized, even leading to wastage. There are also many shortcomings in cooperation management, such as imperfect cooperation mechanisms, poor communication, and unequal distribution of benefits, which all constrain deep cooperation between laboratories. In addition, fierce competition between laboratories can sometimes lead to difficulties in achieving cooperation or poor cooperation results.

Therefore, although some progress has been made in laboratory resource sharing and collaborative management, further efforts are still needed to solve existing problems and promote deep cooperation and communication among laboratories.

II. The Influencing Factors

The factors influencing laboratory resource sharing and collaborative management are multifaceted. Firstly, policies and regulations are important external factors that determine the legitimacy and standardization of laboratory resource sharing and collaborative management. The formulation and implementation of policies and regulations directly affect the progress of laboratory resource sharing and collaborative management. For example, government policies that encourage the sharing of laboratory resources and cooperation requirements for scientific research projects may promote or restrict cooperation and exchange between laboratories.

Secondly, the characteristics and resource conditions of the laboratory itself are also key factors. The amount of resources, technological level, and research direction of different laboratories will affect their willingness and ability to participate in resource sharing and collaborative management(Zhuang Wenqin&Xie Shipeng,2019). For example, laboratories with advanced equipment and abundant resources are more likely to become providers of resource sharing, while laboratories with weak technological capabilities may be more inclined to become beneficiaries of sharing.

In addition, factors in the collaborative management process also have an impact on laboratory resource sharing and collaborative management. For example, communication and coordination, trust mechanisms, and benefit allocation during the cooperation process may all affect the smooth progress of cooperation. If

there are communication barriers, lack of trust, or unfair distribution of benefits during the cooperation process, it may hinder deep cooperation and communication between laboratories.

In summary, policies and regulations, laboratory characteristics, resource conditions, and factors in the collaborative management process will all have an impact on laboratory resource sharing and collaborative management. Therefore, in the process of promoting laboratory resource sharing and collaborative management, it is necessary to comprehensively consider these factors, formulate appropriate strategies and measures, in order to achieve optimal allocation and efficient utilization of resources, promote cooperation and common development among laboratories.

III. Constraints on Laboratory Resource Sharing and Collaborative Management

The constraints of laboratory resource sharing and collaborative management cannot be ignored. The main limiting factors are the conflicts of interest and competitive relationships between laboratories. Due to the scarcity of scientific research resources and the competitiveness of scientific research projects, there are often conflicts and contradictions of interests between different laboratories, which may lead to conservative attitudes towards resource sharing and cooperation, and even create obstacles to cooperation.

In addition, the management system and mechanism of the laboratory will also impose constraints on resource sharing and collaborative management. Due to rigid management systems and inflexible mechanisms, some laboratories find it difficult to adapt to the needs of resource sharing and cooperation, resulting in poor cooperation outcomes. At the same time, cultural differences and disciplinary barriers between laboratories are also important limiting factors, which may make it difficult for laboratories to form common goals and concepts in the cooperation process, affecting the deepening of cooperation.

In addition, technical challenges and intellectual property protection issues may also constrain the sharing and collaborative management of laboratory resources. Some high-end experimental technologies and equipment may face difficulties in sharing, and the protection of intellectual property rights may also lead laboratories to adopt a cautious attitude in sharing resources and cooperation.

In summary, there are various constraints on laboratory resource sharing and collaborative management, which need to be continuously explored and resolved in practice. Only by establishing effective cooperation mechanisms and sharing platforms(Yu Chao&Wang Caisheng,2021), strengthening communication and coordination between laboratories, can we promote the continuous deepening and development of laboratory resource sharing and cooperative management.

Research on Laboratory Management Model

The research on the model of laboratory resource sharing and collaborative management mainly focuses on four aspects: resource sharing, collaborative management, collaborative innovation, and knowledge management. These models aim to improve resource utilization, promote deep cooperation, promote technological innovation and knowledge inheritance, and provide strong support for the development of laboratories and the output of scientific research results. In practice, it is necessary to choose appropriate models based on the characteristics and needs of the laboratory, and continuously optimize and improve them to achieve the best cooperation effect(Li Zhigang&Li Rui,2021).

I. Laboratory Resource Sharing Management Mode

The laboratory resource sharing model is an important foundation for promoting laboratory resource sharing and collaborative management. This model mainly focuses on how to effectively integrate and utilize hardware facilities, software resources, and research data resources within the laboratory to improve resource utilization efficiency and research productivity (Bai Jie&Liu Liyan,2018).

In terms of hardware facilities, resource sharing mode usually includes the formulation of equipment list, the reservation mechanism of equipment use, the formulation of equipment maintenance and update plan. In these ways, it can ensure that the equipment is fully and efficiently used, and avoid the idle and waste of equipment. In the aspect of software resources, resource sharing mode includes the sharing of software platform, the formulation of software usage guide, the plan of software update and maintenance. Through the sharing of software resources, the cost of scientific research can be reduced, the efficiency of scientific research can be improved, and the technical exchange and cooperation between laboratories can be promoted. In terms of scientific research data, the resource-sharing model involves the standardization of data acquisition and storage, the rules and processes of data sharing, data security and privacy protection measures. Through the sharing of data resources, the data sharing and communication between laboratories can be promoted, and the innovation and development of scientific research can be promoted.

In summary, the laboratory resource sharing model is an important foundation for promoting laboratory resource sharing and collaborative management. Through the sharing of hardware facilities, software resources, and research data, the efficiency of resource utilization and research productivity can be improved, the research cost of laboratories can be reduced, and technical exchanges and cooperation between laboratories can be promoted(Tang Xinming&Cao Qiuju,2019).

II. Laboratory Cooperation Management Model

The laboratory cooperation management model is a mechanism that promotes resource sharing and collaborative work among laboratories by establishing cooperative relationships. The core of this model is to optimize the allocation and efficient utilization of resources through cooperation, and improve the overall competitiveness and innovation ability of the laboratory (Huang Lanzhen&Zhang Guozhen,2018).

Firstly, it is necessary to establish clear cooperation goals and visions to ensure that collaboration between laboratories is meaningful and sustainable. These goals should be aligned with the interests and needs of all parties and able to achieve common development through cooperation. Secondly, the collaborative management model requires the establishment of effective communication and coordination mechanisms to ensure smooth information flow and efficient collaboration between laboratories. This includes regular meetings, online communication platforms, project progress sharing, and other means to promptly resolve issues and obstacles encountered in cooperation.

In addition, the cooperative management mode also needs to establish a mechanism of division of labor and cooperation to ensure the smooth progress of cooperative projects. This includes reasonable division of labor according to the advantages and resources of the parties, the formulation of cooperation plans and processes, and the clarification of responsibilities and obligations, so as to improve the efficiency of cooperation. At the same time, the cooperative management mode also needs to establish a benefit distribution and risk sharing mechanism to ensure that the interests of all parties are guaranteed and fairly distributed. This includes agreeing on a reasonable profit distribution plan, clarifying the ownership and protection measures of intellectual property rights, and developing risk assessment and response strategies.

In summary, the laboratory cooperation management model is an important mechanism that can promote resource sharing and collaborative work among laboratories, improve the overall competitiveness and innovation ability of laboratories. By establishing clear cooperation goals and visions, effective communication and coordination mechanisms, division of labor and cooperation mechanisms, benefit allocation and risk sharing mechanisms, deep cooperation and win-win cooperation among laboratories can

be promoted.

III. Laboratory Collaborative Innovation Management Model

Collaborative innovation management mode is a management mode that maximizes innovation efficiency and benefit based on interdisciplinary and cross-field cooperation by sharing resources, knowledge, technology and talents. This model helps to break down barriers between laboratories, promote deep cooperation and communication, and improve overall scientific research and innovation capabilities (Zhou Lishi&Xu Hongyan,2022).

The core of collaborative innovation management mode is to establish interdisciplinary and cross-field cooperation platforms and mechanisms, promote information exchange and knowledge sharing among different laboratories. Through collaborative platforms, laboratories can jointly overcome scientific research challenges, share research achievements and resources, and achieve complementary advantages and resource sharing. At the same time, this model also encourages technical exchanges and personnel visits between laboratories, promoting academic exchange and collaborative research.

In addition, the collaborative innovation management model also needs to establish an effective evaluation mechanism to evaluate and summarize the progress, achievements, and benefits of collaborative projects. This helps to timely identify problems and shortcomings in cooperation, propose improvement measures and optimization plans, and promote the sustainable development and progress of cooperation.

In summary, the collaborative innovation management model is an effective management approach that helps to break down barriers between laboratories, promote deep cooperation and communication, and improve overall scientific research and innovation capabilities.By establishing cross-disciplinary and cross-field cooperation platforms and mechanisms, and effective evaluation mechanisms, deep cooperation and collaborative innovation between laboratories can be promoted.

IV. Laboratory Knowledge Management Model

Knowledge management is an important aspect of laboratory resource sharing and collaborative management. Its management model aims to improve the competitiveness and innovation ability of laboratories through the acquisition, storage, sharing, and innovation of knowledge. The core of knowledge management mode is to establish a comprehensive knowledge management system, including knowledge base, knowledge map, knowledge exchange platform, etc., to facilitate the acquisition, storage, and sharing of knowledge. By establishing a knowledge management system, laboratories can better accumulate and inherit knowledge, avoiding knowledge duplication and waste.

In the knowledge management model, laboratories need to attach importance to the innovation and transformation of knowledge, encourage researchers to actively carry out knowledge innovation activities, and promote the transformation and application of scientific and technological achievements. The laboratory can establish innovation funds, provide technical support, and talent cultivation measures to stimulate the innovation enthusiasm and cooperation motivation of scientific researchers.

At the same time, the knowledge management model also needs to establish effective incentive and evaluation mechanisms to stimulate the enthusiasm and cooperation motivation of laboratory members to participate in knowledge management. This includes evaluating and rewarding the achievements of knowledge innovation, commending excellent laboratories and individuals in knowledge management, etc., to promote continuous innovation and management of knowledge. In addition, the laboratory also needs to

strengthen training and education on knowledge management, and improve the knowledge management awareness and ability of laboratory members. This helps to promote knowledge exchange and sharing within the laboratory, and promotes cooperation and common development between laboratories.

In summary, the knowledge management model is an important aspect of laboratory resource sharing and collaborative management. By establishing a sound knowledge management system, emphasizing innovation and transformation of knowledge, establishing effective incentive and evaluation mechanisms, and strengthening training and education in knowledge management, the competitiveness and innovation ability of the laboratory can be improved, promoting scientific and technological innovation and achievement transformation.

Conclusion

The present situation, influencing factors and management mode of laboratory resource sharing and cooperative management are discussed in this paper. Resource sharing is an important means to improve laboratory efficiency and innovation ability, and cooperative management is a key factor to achieve deep laboratory cooperation. Through interdisciplinary and cross-field collaborative innovation, knowledge sharing and common development between laboratories can be promoted. The development of digital and intelligent technology will provide more opportunities and possibilities for laboratory resource sharing and cooperative management. However, laboratory resource sharing and cooperative management still face many challenges, such as uneven resource distribution, imperfect cooperation mechanism, poor communication and so on. Therefore, in the future, it is necessary to further optimize the resource sharing platform and mechanism, strengthen cooperation management, improve collaborative innovation ability, and enhance the effect of knowledge management with the help of digital and intelligent technology.

Looking forward to the future, the development of laboratory resource sharing and cooperation management will pay more attention to interdisciplinary and cross-field deep cooperation and collaborative innovation. With the continuous progress of information technology, digital and intelligent resource sharing and knowledge management will gradually spread and show higher efficiency. In order to cope with this development trend, university laboratory administrators need to actively pay attention to digital and intelligent technological innovation, strengthen technology research and development and application promotion, which will help better serve the needs of scientific and technological innovation and social development, and promote the development of laboratory resource sharing and cooperative management to a higher level.

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