

Bridging the Digital Divide: Technological Advancements at MSU-Sulu

Shernahar K. Tahir¹, Nureeza J. Latorre¹, Angela Joy A. Jimpoy¹, Datu Al-Mujiv A. Kiram¹, Khader H. Madjani²

Aisha A. Carolino¹, Mashur I. Undong¹, Marie-Luz S. Arabain³, Adzlan U. Sali¹

¹Faculty, College of Computer Studies, Mindanao State University-Sulu, Philippines

²Faculty, College of Education, Mindanao State University-Sulu, Philippines

³Office of the Registrar, Mindanao State University-Sulu, Philippines

Abstract

This study explores the role of technological advancements in transforming education and administration at Mindanao State University-Sulu (MSU-Sulu). Using a mixed-methods approach, the research analyzes the impact of digital learning platforms, ICT integration, digital tools for research, and global collaboration initiatives. Surveys, interviews, and focus group discussions revealed high stakeholder satisfaction levels, with faculty positively rating digital tools and global collaboration opportunities. However, challenges like inconsistent infrastructure, limited training, and access disparities persist. Statistical analyses, including chi-square tests and regression models, underscored the critical need for targeted interventions to address these issues. The study concludes that investments in infrastructure, training, and partnerships are essential for maximizing the benefits of technological advancements. These findings offer valuable insights for administrators and educators aiming to enhance digital education and foster innovation in underserved regions.

Index Terms - Technology in Education, Digital Learning, ICT Integration, Research Tools, Global Collaboration

I. Introduction

In the contemporary world, technology has become a driving force behind progress and innovation across various domains. In the field of education, technological advancements have redefined traditional teaching and learning paradigms, offering unprecedented opportunities for growth and development [1]. For academic institutions in remote and underserved areas, such as Mindanao State University-Sulu (MSU-Sulu), the integration of technology serves as a catalyst for improving educational standards and as a bridge to close the digital divide [2]. As part of the Mindanao State University System, MSU-Sulu plays a vital role in providing accessible education to communities in the Sulu Archipelago, a region often characterized by socio-economic and infrastructural challenges. Recognizing the transformative power of technology, the university has embarked on initiatives to modernize its educational processes, enhance digital accessibility, and empower its stakeholders through the adoption of advanced tools and systems [3].

The concept of the digital divide a disparity in access to technology and the internet is particularly relevant in the context of MSU-Sulu [4]. Despite the rapid global advancement in Information and Communication Technology (ICT), many rural and underserved communities in the Philippines, including Sulu, still face significant barriers to technological access. These barriers range from limited infrastructure and unreliable connectivity to economic constraints that hinder the acquisition of digital tools [5]. For students and educators in MSU-Sulu, these challenges have posed obstacles to fully harnessing the potential of digital learning. Yet, amidst these challenges, MSU-Sulu has demonstrated resilience and a commitment to leveraging technology as a means to empower its academic community.

One of the university's key strategies in bridging the digital divide is the implementation of digital learning platforms and ICT-based solutions. By integrating technology into its curriculum and administrative processes, MSU-Sulu has created new opportunities for students to access quality education, regardless of geographic and economic limitations [6]. For instance, the university has adopted Learning Management Systems (LMS) to facilitate online learning, enabling students to engage with course materials, communicate with instructors, and collaborate with peers even during periods of disruption, such as the

COVID-19 pandemic [7]. Such initiatives reflect the institution's adaptability and forward-thinking approach to education in the digital era.

In addition to enhancing the learning experience, technological advancements at MSU-Sulu have also improved operational efficiency and administrative processes. Digitalization of enrollment systems, student records, and communication channels has streamlined workflows, reduced bureaucratic delays, and enhanced the overall experience for students and staff [8]. These developments highlight the potential of technology not only as a tool for education but also as a means to optimize institutional management and governance [9]. The use of digital tools has fostered greater inclusivity by ensuring that essential services are accessible to a broader range of stakeholders, including those from remote areas.

Beyond its immediate academic applications, technology at MSU-Sulu has served as a platform for fostering innovation and research. By equipping faculty members and students with access to digital tools and resources, the university has encouraged the exploration of innovative solutions to address local challenges [10]. For example, research initiatives focused on sustainable development and community empowerment have benefited from the integration of advanced technologies, such as Geographic Information Systems (GIS) and data analytics. These efforts not only contribute to the academic growth of MSU-Sulu but also enhance its role as a catalyst for positive change in the region.

Another critical aspect of technological advancement at MSU-Sulu is its role in fostering global connectivity and collaboration. In an increasingly interconnected world, the ability to engage with international academic communities is essential for staying abreast of emerging trends and best practices [11]. Through virtual conferences, webinars, and partnerships with other institutions, MSU-Sulu has leveraged technology to build bridges between its local community and the global academic sphere. This interconnectedness not only enriches the learning environment but also positions the university as a significant player in the broader educational landscape [12].

Despite the notable progress, the journey toward technological advancement at MSU-Sulu is not without its challenges. Limited funding, insufficient infrastructure, and the need for capacity-building among educators and administrators are among the key issues that require ongoing attention [13]. Addressing these challenges necessitates a collaborative effort involving government agencies, private sector partners, and the academic community [14]. By fostering partnerships and securing resources, MSU-Sulu can continue to advance its mission of providing accessible, technology-driven education to its stakeholders.

Bridging the digital divide through technological advancements is a vital step toward achieving educational equity and excellence at MSU-Sulu. By embracing the transformative potential of technology, the university has not only enhanced the quality of education it provides but also empowered its students, faculty, and staff to thrive in an increasingly digital world [15]. As MSU-Sulu continues to navigate the challenges and opportunities of the digital age, its commitment to innovation and inclusivity serves as an inspiring example for other institutions in similar contexts [16]. Through sustained efforts and a forward-looking vision, MSU-Sulu stands poised to become a beacon of technological progress in the Sulu Archipelago and beyond.

II. Related Literature

The review of related literature explores key aspects of technological advancements in education, with a focus on their relevance to MSU-Sulu. This section delves into four critical parts: digital learning platforms in higher education, the role of ICT in bridging the digital divide, digital tools for research and innovation, and global collaboration through technology. Each part sheds light on the opportunities and challenges that come with integrating technology into academic and administrative processes.

Digital Learning Platforms in Higher Education

The integration of digital learning platforms has become a cornerstone of modern education, offering flexible and scalable solutions for diverse learning environments [6]. Various studies highlight the effectiveness of Learning Management Systems (LMS) in enhancing student engagement, fostering collaborative learning, and providing access to a wealth of educational resources. For instance, research conducted by Kilag et al. (2023) underscores how LMS platforms, such as Moodle and Blackboard, have revolutionized the way educators design and deliver course content. These platforms allow instructors to customize their teaching approaches to suit the diverse needs of students, making education more inclusive and effective [17].

At MSU-Sulu, the adoption of similar platforms addresses the unique challenges faced by students in remote areas by enabling them to participate in asynchronous learning activities. This capability is especially

beneficial for students who face travel difficulties or inconsistent internet connectivity [18]. Moreover, LMS platforms support the development of self-directed learning skills, a critical component of lifelong education. However, the success of digital learning platforms is contingent upon the availability of reliable internet infrastructure and the digital literacy of both students and faculty. These factors remain areas of improvement in rural contexts like Sulu, where limited technological resources often hinder full adoption [5].

Case studies have shown that integrating gamification elements into LMS platforms can further enhance student motivation and engagement (Poondej, 2020). Features such as progress tracking, interactive quizzes, and discussion forums foster an interactive learning environment. These insights underline the potential for MSU-Sulu to explore innovative ways to maximize the impact of digital learning platforms.

The Role of ICT in Bridging the Digital Divide

Information and Communication Technology (ICT) serves as a vital tool in addressing educational inequities, particularly in underserved regions. Studies by Alhassan & Adam (2021) emphasize the transformative potential of ICT in enhancing access to quality education and fostering social inclusion [19]. ICT initiatives have proven effective in bridging gaps between rural and urban educational settings, offering students in remote areas access to the same resources available to their urban counterparts.

In the Philippine context, initiatives such as the Department of Education's ICT4E Strategic Plan have aimed to integrate technology into public education systems, with a focus on underserved communities [20]. For MSU-Sulu, the deployment of ICT infrastructure, such as computer laboratories and e-library systems, plays a pivotal role in leveling the educational playing field. These facilities enable students and faculty to access vast digital repositories, conduct online research, and participate in virtual academic exchanges.

Despite these advancements, challenges such as inadequate funding, intermittent power supply, and resistance to change hinder the full realization of ICT's benefits [21]. Addressing these challenges requires a multi-stakeholder approach, encompassing government support, private sector collaboration, and community involvement [22]. For example, partnerships with telecommunications companies can improve internet connectivity in remote areas, while training programs for educators can enhance their proficiency in using ICT tools effectively.

The role of ICT extends beyond education. It facilitates community development by promoting digital literacy among the wider population [23]. This dual-purpose approach ensures that investments in ICT yield broader social and economic benefits, making it a cornerstone of sustainable development in regions like Sulu.

Digital Tools for Research and Innovation

The use of digital tools in research has expanded the boundaries of academic inquiry, enabling scholars to tackle complex problems with greater precision and efficiency. Technologies such as Geographic Information Systems (GIS), data analytics, and cloud computing have been instrumental in advancing research across disciplines [24]. A study by Rezvani et al, (2023) highlights how GIS technology has been utilized in disaster risk management and urban planning, providing valuable insights for policymakers [25].

The integration of these tools has facilitated research initiatives aimed at addressing local challenges, such as environmental conservation and community development [26]. For instance, GIS mapping has been employed to study the effects of deforestation on biodiversity in the Sulu Archipelago. These findings have informed conservation strategies and community-based initiatives to promote sustainable land use practices.

The effective use of digital tools in research requires capacity-building programs to equip faculty and students with the necessary skills [27]. Investments in training and access to cutting-edge technology are essential to maximize the impact of digital research tools [28]. Collaborative research projects with other institutions can provide MSU-Sulu researchers with access to global expertise and resources, further enriching their academic contributions. Furthermore, the digitalization of research outputs has improved the visibility and accessibility of MSU-Sulu's academic work. Online repositories and open-access journals allow researchers to share their findings with a broader audience, fostering knowledge exchange and encouraging cross-disciplinary collaborations.

Global Collaboration Through Technology

In an increasingly interconnected world, technology has emerged as a bridge for global academic collaboration. Virtual conferences, online partnerships, and digital exchange programs have created

opportunities for institutions in remote areas to engage with the global academic community [29]. Studies by Peng (2024) emphasize the role of technology in breaking down geographic and cultural barriers, fostering knowledge-sharing and innovation [30].

Participation in international academic networks enhances the institution's visibility and provides students and faculty with exposure to global perspectives. Initiatives such as virtual guest lectures and joint research projects not only enrich the academic experience but also prepare students for the demands of a globalized workforce. Collaborations with international organizations have facilitated the sharing of best practices in areas such as curriculum design, research methodologies, and community outreach [31]. Sustaining these collaborations requires robust digital infrastructure and proactive engagement from all stakeholders. Reliable internet connectivity, technical support, and language proficiency are essential for ensuring meaningful participation in global initiatives [32]. Fostering a culture of collaboration within the university encourages faculty and students to actively seek out and engage in international opportunities.

By leveraging technology to foster global connections, MSU-Sulu is not only enriching its academic environment but also positioning itself as a key player in addressing global challenges. These efforts contribute to the university's mission of producing graduates who are not only locally relevant but also globally competitive.

III. Methodology

This section outlines the research design, data collection methods, and analytical approaches utilized to explore the technological advancements at MSU-Sulu. The methodology aims to provide a comprehensive framework for understanding the university's efforts to bridge the digital divide and enhance its academic and operational processes through technology.

The study adopts a mixed-methods approach, combining both qualitative and quantitative research methodologies. This design ensures a holistic understanding of the subject matter by capturing both numerical data and in-depth insights from stakeholders. The exploratory nature of the research aims to identify key technological advancements at MSU-Sulu, assess their impact, and uncover challenges and opportunities for further development.

Structured surveys were distributed to students, faculty, and administrative staff to gather quantitative data on their experiences with technological tools and platforms. The survey included questions on accessibility, usability, and the perceived benefits of digital initiatives. Semi-structured interviews were conducted with university administrators, IT personnel, and faculty members to gain qualitative insights into the planning, implementation, and challenges of technological integration. Focus Group Discussions (FGDs) with students provided a platform to discuss their experiences, challenges, and suggestions regarding digital learning platforms and other technological tools.

The study employed purposive sampling to select participants who have significant interaction with the technological advancements at MSU-Sulu. A total of 100 respondents participated in the survey, while 10 individuals were involved in interviews and FGDs. The sample ensured representation from various departments and stakeholder groups.

Survey responses were analyzed using statistical software to identify trends, correlations, and significant differences in perceptions and experiences. Transcripts from interviews and FGDs were thematically analyzed to identify recurring themes, insights, and narratives. The findings from multiple data sources were triangulated to ensure the validity and reliability of the results.

IV. DISCUSSION

This section presents the results of the study, highlighting the insights derived from surveys, interviews, and focus group discussions. The findings are structured around the four sub-topics of this research: digital learning platforms in higher education, the role of ICT in bridging the digital divide, digital tools for research and innovation, and global collaboration through technology. Each sub-topic is analyzed to provide a comprehensive understanding of how technological advancements have impacted various aspects of academic and administrative processes at MSU-Sulu. These findings aim to inform strategies for addressing identified challenges and optimizing the benefits of technology integration within the university.

Digital Learning Platforms

Digital learning platforms have become an essential aspect of modern education, offering flexibility and accessibility to learners and educators. The findings from the study indicate significant benefits and

challenges associated with the use of these platforms at MSU-Sulu. Surveys revealed that students rated their overall satisfaction with digital learning platforms at an average of 4.2 out of 5, while faculty and administrative staff rated them at 4.5 and 3.9, respectively. This disparity highlights varying levels of engagement and perceived usefulness among the different groups.

Statistical analysis using chi-square tests identified significant differences in satisfaction levels between students and faculty ($\alpha=0.05$). Faculty members reported higher satisfaction, citing ease of content delivery, efficient communication tools, and improved student monitoring as key advantages. Students appreciated the accessibility of resources and the ability to review materials at their own pace. However, administrative staff expressed concerns about usability, particularly in managing large volumes of data and reports through these platforms.

Focus group discussions with students revealed several challenges, including inconsistent internet connectivity, which hindered their ability to fully utilize platform features. Faculty members, while satisfied overall, indicated a need for more advanced training on integrating multimedia tools into their lessons. Interviews with administrative staff emphasized the importance of user-friendly interfaces and reliable technical support to enhance their experience.

These findings underscore the need for tailored interventions to address specific challenges faced by each group. Enhancing internet infrastructure, providing targeted training programs, and simplifying platform interfaces can significantly improve the effectiveness of digital learning platforms at MSU-Sulu.

ICT in Bridging the Digital Divide

The integration of Information and Communication Technology (ICT) has played a pivotal role in addressing educational disparities at MSU-Sulu. Survey results revealed that 76% of students, 83% of faculty, and 88% of administrative staff agreed that ICT tools have improved access to educational resources. However, several barriers continue to hinder the full realization of ICT's potential.

ANOVA results showed significant differences in satisfaction levels with ICT integration among the three groups ($F=5.67$, $p<0.01$). Students expressed lower satisfaction due to unreliable internet connections and limited access to computer labs in remote areas. Faculty members reported moderate satisfaction, emphasizing the importance of consistent technical support and funding for ICT infrastructure. Administrative staff demonstrated the highest satisfaction levels, attributing this to improved efficiency in managing administrative tasks.

Qualitative data from interviews and focus group discussions highlighted specific challenges, including a lack of comprehensive training programs for both students and faculty. Participants suggested the implementation of workshops to enhance digital literacy and technical skills. Additionally, the need for strategic partnerships with telecommunications companies to improve internet reliability in remote areas was frequently mentioned.

Addressing these issues requires a multi-stakeholder approach involving government agencies, private sector partners, and the academic community. By fostering collaboration and investing in ICT infrastructure, MSU-Sulu can continue to bridge the digital divide and ensure equitable access to quality education for all stakeholders.

Research and Innovation

Digital tools have revolutionized research methodologies, enabling scholars to conduct more precise and efficient studies. The use of tools such as Geographic Information Systems (GIS), data analytics software, and cloud storage has significantly enhanced research capabilities. Survey data revealed that faculty reported the highest satisfaction with digital tools, with an average score of 4.7 out of 5, followed by administrative staff at 4.3 and students at 3.9.

Regression analysis demonstrated a strong positive relationship ($\beta=0.62$, $p<0.01$) between regular training on digital tools and research productivity. Faculty members who received frequent training reported higher satisfaction levels and noted improvements in the accuracy and efficiency of their research. Students, on the other hand, highlighted limited access to advanced tools and insufficient training as significant barriers to effective use.

Interviews and focus group discussions revealed additional challenges, including inadequate funding for acquiring advanced tools and limited infrastructure to support large-scale research projects. Faculty members suggested establishing partnerships with other institutions to share resources and expertise.

Students expressed interest in more accessible training programs to familiarize themselves with advanced research tools.

To maximize the benefits of digital tools, MSU-Sulu must invest in infrastructure, provide comprehensive training programs, and foster collaborations with external institutions. These measures can help overcome existing challenges and further enhance the university's research capabilities.

Global Collaboration

Global collaboration has emerged as a transformative element of technological advancement at MSU-Sulu. Virtual conferences, online guest lectures, and international research partnerships have provided students and faculty with opportunities to engage with the global academic community. Survey results showed that 85% of faculty, 73% of students, and 80% of administrative staff agreed that these initiatives have enriched their academic experience.

Correlation analysis revealed a strong positive relationship ($\beta=0.72$, $p<0.01$) between exposure to global collaboration opportunities and perceived academic growth. Faculty members reported the highest satisfaction levels, with an average score of 4.6 out of 5. They highlighted the value of collaborative research projects and virtual exchange programs in broadening their academic perspectives. Students, while generally satisfied, noted challenges in navigating virtual platforms and a lack of opportunities to participate in international initiatives.

Qualitative data from interviews emphasized the importance of robust digital infrastructure to sustain global collaboration. Administrative staff suggested implementing language training programs to facilitate communication in international settings. Focus group discussions revealed that students aspire to have greater exposure to global networks, such as participation in international competitions and collaborative projects.

To fully leverage the benefits of global collaboration, MSU-Sulu must prioritize investments in infrastructure, training, and support systems. By addressing these areas, the university can strengthen its global presence and provide its stakeholders with meaningful opportunities to engage in the international academic community.

V. Discussion

The findings of this study highlight the transformative impact of technological advancements on various aspects of education and administration at MSU-Sulu. Digital learning platforms have significantly improved access to educational resources, while ICT integration has bridged gaps in equity and accessibility. However, challenges such as inconsistent infrastructure, limited training, and resource constraints persist. Digital tools for research have enhanced the university's academic output, but their potential remains underutilized due to inadequate support and training. Similarly, global collaboration initiatives have opened new horizons for faculty and students, yet infrastructure and participation challenges need to be addressed. To fully realize the benefits of these technological advancements, a multi-stakeholder approach is essential. Investments in infrastructure, comprehensive training programs, and fostering partnerships with external institutions are critical. By addressing these challenges, MSU-Sulu can continue to advance as a hub for innovation, equity, and global academic engagement, making it a model for other institutions in similar contexts.

VI. References

1. Bakar, S. (2021). Investigating the dynamics of contemporary pedagogical approaches in higher education through innovations, challenges, and paradigm shifts. *Social Science Chronicle*, 1(1), 1-19.
2. Ritzhaupt, A. D., Cheng, L., Luo, W., & Hohlfeld, T. N. (2020). The digital divide in formal educational settings: The past, present, and future relevance. *Handbook of research in educational communications and technology: Learning design*, 483-504.
3. Aithal, P. S., & Aithal, S. (2023). How to Empower Educators through Digital Pedagogies and Faculty Development Strategies. *International Journal of Applied Engineering and Management Letters (IJAEML)*, 7(4), 139-183.
4. Talikan, A. I. (2021). Exploring instructional competencies of Mindanao State University-Sulu teachers in the age of COVID-19 pandemic. *Open Access Indonesia Journal of Social Sciences*, 4(4), 364-381.

5. Tahil, A. S., & Tahil, S. K. (2021). Barriers to Development of Selected Municipalities of Sulu Province. *Open Access Indonesia Journal of Social Sciences*, 4(5), 501-520.
6. Tahil, S.K. (2024). Integrating Computer Science in Basic Education Curriculum: Enhancing Innovation and Sophistication for Global Competitiveness. *International Journal for Learning, Teaching and Educational Research*, 23(8), 203-221.
7. Hudrea, A., Spoaller, D., & Urs, N. (2023). Digital Tools in Romanian Higher Education: The Influence of the COVID-19 Pandemic on the Digitalization of Universities. *Transylvanian Review of Administrative Sciences*, 19(69), 44-63.
8. Khoa, B. T., Ha, N. M., Nguyen, T. V. H., & Bich, N. H. (2020). Lecturers' adoption to use the online Learning Management System (LMS): Empirical evidence from TAM2 model for Vietnam. *Journal of Science Hcmcou-Economics & Business Administration*, 10(1), 3-17.
9. Mohamed Hashim, M. A., Tlemsani, I., & Matthews, R. (2022). Higher education strategy in digital transformation. *Education and Information Technologies*, 27(3), 3171-3195.
10. Aithal, P. S., & Maiya, A. K. (2023). Innovations in Higher Education Industry—Shaping the Future. *International Journal of Case Studies in Business, IT, and Education (IJCSBE)*, 7(4), 283-311.
11. Menon, S., & Suresh, M. (2020). Synergizing education, research, campus operations, and community engagements towards sustainability in higher education: A literature review. *International Journal of Sustainability in Higher Education*, 21(5), 1015-1051.
12. Fios, F., Marzuki, M., Ibadurrahman, I., Renyaan, A. S., & Telaumbanua, E. (2024). Innovative Leadership Strategies For School Principals: Building A Holistic Educational Environment Focused On Student Achievement In The Era Of Technology And Globalization. *International Journal Of Teaching And Learning*, 2(1), 266-281.
13. Chaudhary, A. K., Diaz, J., Jayaratne, K. S. U., & Assan, E. (2020). Evaluation capacity building in the nonformal education context: Challenges and strategies. *Evaluation and Program Planning*, 79, 101768.
14. O'Dwyer, M., Filieri, R., & O'Malley, L. (2023). Establishing successful university–industry collaborations: barriers and enablers deconstructed. *The Journal of Technology Transfer*, 48(3), 900-931.
15. Browne, L., & Millar, D. K. (2019). Increasing student voice and empowerment through technology: not just listening to the voice of the learner but using their digital capabilities to benefit a whole college community. *Journal of Further and Higher Education*, 43(10), 1433-1443.
16. Tahil, S. K., Alibasa, J. T., Tahil, S. R. K., Marsin, J., & Tahil, S. S. K. (2023). Preserving and Nurturing Tausug Language: The Bahasa Sug Mobile Learning Application Tool for Enhancing Mother Tongue Development for Toddlers. *International Journal of Learning, Teaching and Educational Research*, 22(11), 18-35.
17. Kilag, O. K., Obaner, E., Vidal, E., Castañares, J., Dum Dum, J. N., & Hermosa, T. J. (2023). Optimizing education: Building blended learning curricula with LMS. *Excellencia: International Multi-disciplinary Journal of Education (2994-9521)*, 1(4), 238-250.
18. Ferri, F., Grifoni, P., & Guzzo, T. (2020). Online learning and emergency remote teaching: Opportunities and challenges in emergency situations. *Societies*, 10(4), 86.
19. Alhassan, M. D., & Adam, I. O. (2021). The effects of digital inclusion and ICT access on the quality of life: A global perspective. *Technology in Society*, 64, 101511.
20. Nuncio, R. V. (2020). Benchmarking ICT for education in Japan: Best practices, trends, challenges and lessons learned for Philippine ICT-based education & development. *Asia-Pacific Social Science Review*, 20(2), 12.
21. Falcone, P. M. (2023). Sustainable energy policies in developing countries: a review of challenges and opportunities. *Energies*, 16(18), 6682.
22. Eweje, G., Sajjad, A., Nath, S. D., & Kobayashi, K. (2021). Multi-stakeholder partnerships: A catalyst to achieve sustainable development goals. *Marketing Intelligence & Planning*, 39(2), 186-212.
23. Radovanović, D., Holst, C., Belur, S. B., Srivastava, R., Hounghonon, G. V., Le Quentrec, E., ... & Noll, J. (2020). Digital literacy key performance indicators for sustainable development. *Social Inclusion*, 8(2), 151-167.
24. Poondej, C., & Lerdpornkulrat, T. (2020). Gamification in e-learning: A Moodle implementation and its effect on student engagement and performance. *Interactive Technology and Smart Education*, 17(1), 56-66.

25. Rezvani, S. M., Falcão, M. J., Komljenovic, D., & de Almeida, N. M. (2023). A systematic literature review on urban resilience enabled with asset and disaster risk management approaches and GIS-based decision support tools. *Applied Sciences*, 13(4), 2223.
26. Newiduum, L., Jackson, K., & Browndi, I. (2019). Information Technology and Cloud Computing Altering the Searching and Training of Involved Urban Planning. *International Journal of Science and Information System*, 4(2), 90-95.
27. Leal Filho, W., Vargas, V. R., Salvia, A. L., Brandli, L. L., Pallant, E., Klavins, M., ... & Vaccari, M. (2019). The role of higher education institutions in sustainability initiatives at the local level. *Journal of cleaner production*, 233, 1004-1015.
28. Caneva, C., & Pulfrey, C. (2023). Digital Capacity Building in Schools: Strategies, Challenges, and Outcomes. *Médiations et médiatisations*, (13), 45-64.
29. Allen, S. J. (2020). On the cutting edge or the chopping block? Fostering a digital mindset and tech literacy in business management education. *Journal of Management Education*, 44(3), 362-393.
30. Peng, M. Y. P. (2024). Breaking down barriers: exploring the impact of social capital on knowledge sharing and transfer in the workplace. *Humanities and Social Sciences Communications*, 11(1), 1-12.
31. Machwate, S., Bendaoud, R., Henze, J., Berrada, K., & Burgos, D. (2021). Virtual exchange to develop cultural, language, and digital competencies. *Sustainability*, 13(11), 5926.
32. O'Meara, K., & Jaeger, A. J. (2019). Preparing future faculty for community engagement: Barriers, facilitators, models, and recommendations. *Building the field of higher education engagement*, 111-131.
33. Antoninis, M., Alcott, B., Al Hadheri, S., April, D., Fouad Barakat, B., Barrios Rivera, M., ... & Weill, E. (2023). Global Education Monitoring Report 2023: Technology in education: A tool on whose terms?.