# From Data to Decision: A Review of Machine Learning Applications in Industrial Management

### Sara Dehbi, Nada RHERIB

Finance Department, EMAA Research Center EMAA Business School

#### Abstract

Machine learning (ML) and the adoption of Industry 4.0 have a huge impact on the manufacturing sector. The use of ML in industrial environments has the potential to completely transform the way choices are made and processes are optimized. However, a number of issues need to be resolved before the potential of ML in the industrial sector can be fully realized. In order to identify key issues and unmet research needs, this study aims to assess the current state of ML in the manufacturing industry. The article discusses the uses, advantages and disadvantages of machine learning (ML) in production and industrial systems. The study also addresses the need to combine various ML techniques and create more scalable and generalizable models. Finally, this research provides a detailed overview of the current state of ML in the manufacturing industry and identifies areas for future research.

Keywords: Machine learning (ML), industry 4.0, manufacturing industry, process optimization.

#### Introduction

The manufacturing process has seen significant changes as a result of the fourth industrial revolution, or "Industry 4.0." Machine learning and artificial intelligence have been integrated in the industrial industry. Numerous advantages have resulted from this integration, including improved process effectiveness, fault detection and prediction, optimized resource and raw material use, decreased waste production and material consumption, improved workplace safety, and higher levels of quality and productivity. The Internet of Things (IoT), embedded technologies, and the digitalization of enterprises and manufacturing firms are the main forces behind these shifts.

The rising demand for personalized and customized products is causing significant disruption to the traditional manufacturing process. This shift has led to a decrease in batch sizes and a growing requirement for highly variable production through Mass Customization. Mass customization involves rapidly modifying and re-manufacturing goods at a low cost to meet specific customer needs in response to these demands, manufacturing systems need to undergo transformations to become more flexible and adaptable . The aim of this paper is to explore how the integration of Machine Learning can improve manufacturing process.

We derive the following research questions:

- RQ 1: How does the integration of machine learning in the manufacturing industry within the framework of Industry 4.0 provide potential benefits?
- RQ 2; What are the challenges associated with this integration?

To address these questions, this paper reviews the existing literature on machine learning applications in manufacturing, identifies the benefits and limitations of these technologies, and discusses the challenges that companies face in adopting them. The paper is structured as follows: the second section provides an overview of the evolution of manufacturing, from the first industrial revolution to the current Industry 4.0 era, and examines how machine learning fits into this evolution. The third section focuses on the various applications of machine learning in manufacturing, such as quality assurance, demand forecasting, maintenance, and process optimization. Finally, the paper concludes by discussing the potential benefits and challenges of applying machine learning in Industry 4.0, offering insights for both academics and practitioners interested in harnessing the power of these technologies to improve manufacturing processes. **Machine learning and Industry 4.0** 

The progression of industrial manufacturing systems from manual work to the concept of Industry 4.0 can be described as four industrial revolutions. The first revolution, which took place in the 1800s, saw the conversion of small workshops into factory systems and the industrialization of production through the introduction of machines. Industrialization, electrification, and mass manufacturing-best typified by Henry Ford's automotive mass production system-fueled the second revolution. The third revolution was characterized by the digitalization of manufacturing processes through the introduction of microelectronics and automation, enabling flexible production lines and programmable machines. The fourth industrial revolution, also known as Industry 4.0, strives to create manufacturing environments that are intelligent, interconnected, and capable of operating autonomously in real-time.

To achieve this vision, Industry 4.0 relies on cutting-edge information and communication technologies. These include:

•Cyber-physical systems (CPS), which are a computational system that collaborate with the physical world, connecting with ongoing processes and providing data-accessing and data-processing services through the Internet.

•The Internet of Things (IoT), which refers to the network of interconnected physical devices, vehicles, buildings, and other objects that are embedded with sensors, software, and connectivity capabilities.

These systems, along with the continuous progress in computer science, information and communication technologies, and manufacturing science and technology, have the potential to drive the fourth industrial revolution

Machine learning (ML) plays a significant role in industry 4.0. It is utilized for a wide range of applications in Industry 4.0, including the prediction of production outcomes and the enhancement of post-production quality control processes. Machine learning is a highly effective method that has the capability to autonomously extract valuable insights from data, empowering industries to conduct advanced analysis and decision-making processes

When applying machine learning in manufacturing typically six steps are involved; data collection, data cleaning, data transformation, model training, model analysis, and model push.

Data collection is the initial step during which pertinent data is obtained from various sources, such as sensors or databases. Machine learning can make use of a variety of data formats, including text, picture, tabular, and time series data. The second step is data cleaning, which involves removing noises, addressing missing values, and ensuring data quality and consistency leading to more accurate ML models .

The third step is data transformation, where the collected data is organized and structured into a suitable format for model training.

The fourth step is Model Training. Once the features have been selected, it is essential to arrange the data into the appropriate structure for each individual machine learning (ML) model used in subsequent steps. It's important to note that different ML algorithms may require different data models for the same task.

The fifth step is called the Model Analysis; Evaluating the performance of a model is a crucial step in determining the most suitable choice. This stage focuses on assessing how well the selected model is likely to perform in future scenarios and helps in making the final decision with regard to model selection.

The final step is called Model push. While modern machine learning (ML) models improve predictive performance, they contain millions of parameters, and consequently require a large number of operations per inference.

#### Machine Learning Applications In The Manufacturing Industry

The introduction of Industry 4.0, defined by the use of smart sensors and devices for data collecting and analysis, has had a considerable impact on the industrial sector. In order to provide predictive insights for tasks like inspection, maintenance, and process optimization, machine learning techniques are playing a significant role in this transformation.

Quality control and problem diagnosis are the main research objectives, according to a thorough evaluation of the literature on the use of machine learning in production lines. The study also showed that machine learning is mostly used for preventive maintenance in the semiconductor and metal production industries.

This section examines the use of machine learning in manufacturing with a focus on quality control, forecasting, and predictive cost optimization, as well as inventory management and supply chain optimization,

production optimization, and maintenance.

### A. Inventory management and supply chain optimization

Supply chain optimization and inventory management are two of the primary uses of machine learning in manufacturing. To optimize inventory levels, reduce waste and improve supply chain efficiency, machine learning algorithms can evaluate data on inventory levels, sales forecasts and production schedules. To reduce inventory levels and improve customer satisfaction, for example, producers can use machine learning algorithms to estimate demand, spot trends in sales data, and optimize production schedules.

Overall, the use of machine learning in inventory management and supply chain optimization has the potential to completely transform the manufacturing sector by allowing businesses to save costs, increase productivity, and provide customers with high-quality goods.

Inventory management and supply chain optimization are difficult operations that frequently come with a variety of difficulties. Keeping inventory levels and consumer demand in balance is one of the major concerns. In contrast to understocking, which can result in stockouts, missed sales, and disgruntled consumers, overstocking can result in higher storage expenses. Inventory control across numerous sites and supply chain partners is another difficulty. Due to the potential effects different inventory management procedures, this can be particularly difficult in global supply chains.

### **B.** Production optimization and predictive maintenance

In addition, the optimization of production processes and the forecasting of maintenance needs can be carried out using machine learning. Machine learning algorithms can predict when equipment is likely to fail by evaluating sensor data, allowing manufacturers to perform maintenance before a malfunction occurs. This can lessen downtime and improve the dependability of your equipment. In order to find opportunities to improve industrial operations, machine learning algorithms can also be employed to analyze data on production rates, energy consumption, and equipment performance.

Machine learning algorithms can be used to do predictive maintenance by identifying failure trends in real-time data from machinery and equipment. By using this technique, businesses may predict their maintenance requirements and schedule repairs in advance to prevent unanticipated downtime. By using this method, businesses may lower maintenance expenses and production downtime, which will ultimately boost productivity and profitability.

# C. Predictive cost optimization and quality control

Manufacturing cost reduction and quality assurance can be assisted by machine learning. Machine learning algorithms can pinpoint areas for improvement by analyzing data on manufacturing costs and quality indicators, enabling companies to optimize their processes and save money. Additionally, machine learning algorithms can be utilized to find product flaws and difficulties with quality, enhancing product quality and minimizing waste .

Predictive cost optimization is the application of machine learning algorithms to forecast the cost of production. By analyzing historical data on production costs as well as other pertinent factors like raw material and labor costs, machine learning algorithms can reliably estimate the cost of manufacturing. This information can assist manufacturers in streamlining their processes by highlighting areas where cost reductions could be realized.

The creation of machine learning architecture in the industrial sector involves several essential steps, as illustrated in the figure (1). This framework outlines the data processing, feature extraction, model training, and prediction-making processes. It delineates the flow of information and operations that occur throughout the entire machine learning process, spanning from data input to output.

Sensors on production lines, equipment logs, quality control data, and maintenance records are just some of the sources of information that may be mined for insights into the manufacturing process. Data cleansing procedures are performed to this information after it has been preprocessed to account for missing values, outliers.

Predictive maintenance, quality control, demand forecasting, and supply chain optimization are just some examples of the manufacturing use cases that inform the subsequent selection of the most applicable machine learning algorithms. Depending on the specifics of the issue at hand, ML models can be created by methods like regression, classification, or deep learning. These models are developed by analyzing past data and then being tested using appropriate evaluation criteria and procedures.

Connectivity between the ML models and production systems is set up so that data may be ingested and inferred in real time, which is essential for integration with industrial systems. In order to incorporate ML models with preexisting industrial software, control systems, and databases, application programming

interfaces are created. To manage massive amounts of data and real-time processing needs, a scalable and reliable ML infrastructure is essential.

After ML models are created, they are introduced into the production setting by being stored on edge devices or in the cloud. The effectiveness of deployed models is constantly monitored by recording important data and looking for outliers. As more data becomes available, mechanisms for retraining and updating the models are put in place to keep them up-to-date and correct.

Finally, the design of this architecture makes it possible for manufacturers to use machine learning to enhance data-driven efficiency across a wide range of operational, quality assurance, and production-related metrics.





# Advantages and Challenges of Applying Machine Learning in Industry 4.0

The integration of Machine Learning brings various positive effects, on the Manufacturing Industry such as catering to specific customer needs, enhancing production flexibility, optimizing efficiency, boosting productivity, effectiveness, and etc. Next, we will provide a more detailed presentation of these benefits.

Firstly, Data-driven manufacturing enhances product quality and reduces error rates . Intercommunication between machines enables quicker error detection and more efficient quality control in smart factories. Industry 4.0 techniques help companies detect and address changes quickly, reducing production interruptions. The speed of production is increased while faulty designs are eliminated. Pretesting methods before production save energy and money .

Secondly, The need to meet individual customer demands and long-tail markets is driving companies to embrace mass customization. It allows production on extremely small scale even down to a single unique product, and still be profitable .High configurability of automated production systems allows for last-minute changes to products or prototypes, facilitating individualized or customized production.

Finally, configurable machines lead to a more flexible production process. This results in a greater variety of products being produced in a manufacturing facility, increased agility to respond to changes and temporary shortages.

In summary, implementing Industry 4.0 in manufacturing offers numerous advantages, including personalized production, flexibility, increased production speed, higher product quality, decreased error rates, and enhanced efficiency through automation and intelligent systems.

However, challenges may arise. In the majority of the research papers, data-related issues were identified as the primary challenges in implementing machine learning in manufacturing environments. One major challenge is the lack of data, as the scale and quality of data can significantly impact the performance of ML models. The collected data may also contain irrelevant and redundant information, which can impact the learning capabilities. Gathering meaningful data can be time-consuming and costly, and issues of data privacy and security may also arise. The risk of cyber threats has increased significantly. Viruses and other malicious software can potentially corrupt large data networks, intelligent production systems, and data sharing processes, leading to detrimental effects on the manufacturing activities of companies.

Another challenge is the need for workplace change and increases the unemployment rate and costs. There is a pressing requirement for a skilled workforce that not only understands the concepts of Industry 4.0 but can also apply them effectively. However, the specific training profile for an Industry 4.0 employee has not yet been clearly defined . Furthermore, the successful implementation of Industry 4.0 requires substantial investments in research and development, as well as appropriate labor resources.

#### Conclusion

The integration of Machine Learning (ML) into various sectors has proven to be a transformative force, driving significant advancements that not only improve the quality of life but also promote the sustainability of our ecosystems. By enabling smarter decision-making and more efficient use of resources, ML has become a cornerstone for innovation across industries. In the context of Industry 4.0, ML plays a pivotal role in reshaping the manufacturing landscape, bringing about improvements in virtually every aspect of the production process. It aids in optimizing resource usage, reducing waste, and automating tasks, thereby enhancing overall quality, productivity, and operational efficiency. These advancements are particularly crucial as industries face growing pressure to meet consumer demands for higher quality, faster production cycles, and reduced environmental footprints.

To answer Research Question 1, we began by exploring the concept of Industry 4.0, which represents the ongoing digital transformation of manufacturing and production systems. This transformation is characterized by the integration of intelligent technologies such as cyber-physical systems, the Internet of Things (IoT), and advanced data analytics, all of which lay the foundation for the application of ML. In this context, ML contributes by enabling predictive analytics, real-time monitoring, and data-driven decision-making, which significantly improve various facets of industrial operations. Specifically, we examined how ML is applied to key areas like quality control, demand forecasting, predictive cost optimization, inventory management, supply chain optimization, production efficiency, and maintenance. These applications provide manufacturers with powerful tools to enhance their processes, reduce costs, and maintain high levels of quality.

Moreover, we discussed the benefits of integrating ML within the Industry 4.0 framework. These benefits include increased automation, higher operational efficiency, improved product quality, and enhanced flexibility to adapt to market changes. Machine learning also helps reduce waste, both in terms of materials and time, by predicting potential issues before they arise and enabling preemptive corrective actions. Additionally, the ability to leverage large volumes of real-time data allows manufacturers to optimize production schedules and improve decision-making, thereby gaining a competitive edge in an increasingly complex global marketplace.

In addressing Research Question 2, we also explored the challenges associated with the adoption of ML in Industry 4.0 environments. One of the primary obstacles is the need for high-quality, well-structured data. In many cases, the data required for effective machine learning models is fragmented or inconsistent, which can hinder the performance of these models. Furthermore, integrating ML into legacy systems and ensuring that all components of the manufacturing process are fully interconnected can be complex and resource-intensive.

Other challenges include the need for skilled workers who can design, implement, and manage ML-driven solutions, as well as the potential cybersecurity risks associated with the increased connectivity of production systems. Despite these challenges, the opportunities provided by ML in the context of Industry 4.0 are immense, and addressing these barriers will be key to unlocking the full potential of digital manufacturing. In conclusion, the integration of Machine Learning in Industry 4.0 holds the promise of revolutionizing industrial practices, driving significant improvements in productivity, quality, and sustainability. However, to fully realize these benefits, industries must address the technical, organizational, and data-related challenges that accompany the implementation of ML. Moving forward, further research into the optimization of ML models, the development of more adaptable systems, and the creation of a skilled workforce will be crucial for the continued success of Industry 4.0.

## References

- 1. Abele, E., & Reinhart, G. (2011). Zukunft der Produktion. München: Hanser.
- 2. Bertolini, M., Mezzogori, D., Neroni, M., & Zammori, F. (2021). Machine Learning for industrial applications: A comprehensive literature review. Expert Systems with Applications, 175, 114820.
- 3. Henning, K., Wolfgang, W., & Johannes, H. (2013). Recommendations for implementing the strategic initiative industrie 4.0.
- 4. Kang, Z., Catal, C., & Tekinerdogan, B. (2020). Machine learning applications in production lines: A systematic literature review. Computers & Industrial Engineering, 149, 106773.
- Liao, Y., Deschamps, F., Loures, E. D. F. R., & Ramos, L. F. P. (2017). Past, present and future of Industry 4.0-a systematic literature review and research agenda proposal. International Journal of Production Research, 55(12), 3609-3629.
- 6. Lu, Y. (2017). Industry 4.0: A survey on technologies, applications and open research issues. Journal of industrial information integration, 6, 1-10.
- 7. Ma, Q., Li, H., & Thorstenson, A. (2021). A big data-driven root cause analysis system: Application of Machine Learning in quality problem solving. Computers & Industrial Engineering, 160, 107580.
- 8. May, M. C., Schmidt, S., Kuhnle, A., Stricker, N., & Lanza, G. (2021). Product generation module: automated production planning for optimized workload and increased efficiency in matrix production systems. Procedia CIRP, 96, 45-50.
- 9. Miqueo, A., Torralba, M., & Yagüe-Fabra, J. A. (2020). Lean manual assembly 4.0: A systematic review. Applied Sciences, 10(23), 8555.
- 10. Polyzotis, N., Roy, S., Whang, S. E., & Zinkevich, M. (2018). Data lifecycle challenges in production machine learning: a survey. ACM SIGMOD Record, 47(2), 17-28.
- 11. Psarommatis, F., Dreyfus, P. A., & Kiritsis, D. (2022). The role of big data analytics in the context of modeling design and operation of manufacturing systems. In Design and operation of production networks for mass personalization in the era of cloud technology (pp. 243-275). Elsevier.
- 12. Qin, J., Liu, Y., & Grosvenor, R. (2016). A categorical framework of manufacturing for industry 4.0 and beyond. Procedia cirp, 52, 173-178.
- 13. Rai, R., Tiwari, M. K., Ivanov, D., & Dolgui, A. (2021). Machine learning in manufacturing and industry 4.0 applications. International Journal of Production Research, 59(16), 4773-4778.
- 14. Rojko, A. (2017). Industry 4.0 concept: Background and overview. International journal of interactive mobile technologies, 11(5).
- 15. Stăncioiu, A. (2017). The fourth industrial revolution industry 4.0". Fiability & Durability/Fiabilitate si Durabilitate.
- 16. Zhang, C., Chen, Y., Chen, H., & Chong, D. (2021). Industry 4.0 and its implementation: A review. Information Systems Frontiers, 1-11.
- 17. Zhong, R. Y., Xu, X., Klotz, E., & Newman, S. T. (2017). Intelligent manufacturing in the context of industry 4.0: a review. Engineering, 3(5), 616-630.